It Takes a Village: And Other Lessons Learned from a Large <u>Comprehensive Stroke Center</u>



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I <u>do not</u> have relevant financial relationships with commercial interests related to the content of this presentation.



Memorial Hermann

Acute Care Hospitals & Life Flight Texas Medical Center

The largest not-for-profit health system in Southeast Texas, Memorial Hermann has 15 hospitals and several specialty programs and services conveniently located throughout the Greater Houston area. Memorial Hermann-Texas Medical Center is one of the nation's busiest Level I Trauma centers and the primary teaching hospital for the UT Health Medical School.

















Memorial Hermann Healthcare System Geographic Coverage

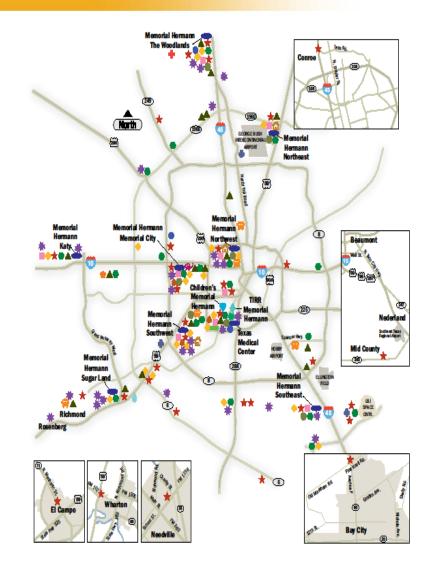


Approximately 82% of the Expanded Greater Houston MSA population lives within the primary service area of at least one Memorial Hermann campus.

- 21 Imaging Centers
- 9 Breast Care Centers
- 茾 30 Sports Medicine & Rehabilitation
- 🔶 21 Diagnostic Laboratories
- 🔺 18 Surgery Centers
- 📫 1 24 Hr Emergency Center
- 🖣 3 Home Health
- 7 Cancer Centers
- 🌢 3 Heart & Vascular Institutes
- 1 Physicians at Sugar Creek
- 📮 5 School-Based Health Centers

- 3 Neighborhood Health Centers
- 1 Sports Medicine Institute
- 🕪 1 🛛 Women's Memorial Hermann Hospital
- 1 Mischer Neuroscience Institute
- 3 Prevention & Recovery Centers (PaRC)
- 31 Medical Group Locations
- 1 Rehabilitation Katy
- 9 Acute-Care Hospitals
- 💛 1 🛛 Children's Memorial Hermann Hospital
- 1 TIRR Memorial Hermann

171 Memorial Hermann Facilities





Overview



Memorial Hermann-TMC

- 1,082 Licensed Beds
- 7 Specialty Adult ICUs (CCU, CVS, Medicine, Neurosciences, Trauma, Transplant, Pediatric, Burn)
- TJC CSC Certification March 2013
- 39,196 Discharges FY16
- 268,269 Patient Days
- 72,403 ED Visits
 - 16,618 ED Admissions to Acute Care
- 31,769 Inpatient and Outpatient Surgeries
- 2,200 Stroke admissions

Mischer Neuroscience Institute

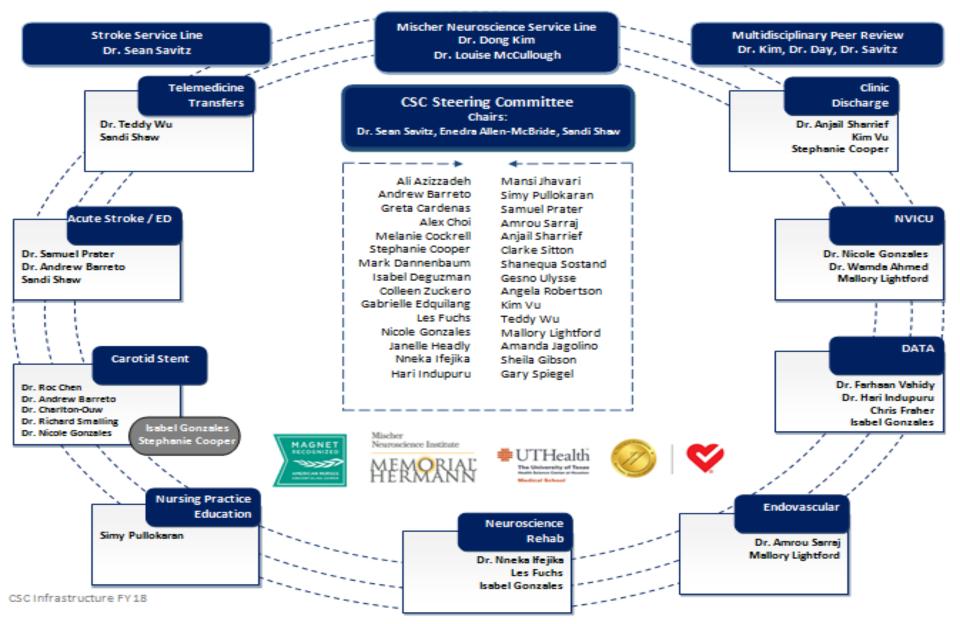
Neuroscience Service Line

- 32 Neuro ICU Beds
- 12 Stroke Unit Beds
- 15 Neuro IMU Beds
- 51 Neuro Acute Care Beds
- 7 Epilepsy Monitored Beds
- 10 Neurosurgical Elective Unit Beds
- 6 Neuro-elective ICU Beds



Building the Village







The Village: Stroke Coordinators



- How many is enough?
- Build on expertise
- Build out of comfort zone



- Gap analysis to help direct work effort and eliminate duplication
- Capture ALL Strokes and Carotids including weekends and holidays







Data Management Team

The Village:

- How many is enough?
- Building a Registry
- Gap analysis to help direct work effort and eliminate duplication
- Collaboration with ALL Village members





The Village: Projects



Table 1: Distribution of Person-Hours per Day (PHDs) based on activity category and frequency

 for a high volume comprehensive stroke center

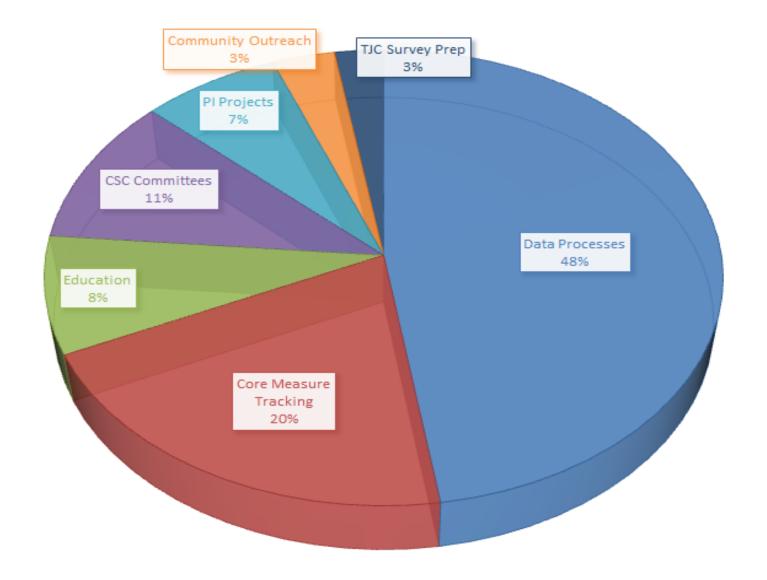
	Daily*	Weekly	Biweekly	Monthly	Quarterly	Semi- Annual	Annual	Total	FTE/ Category
Data Processes	29			2.4			0.673	32.07	4.01
Core Measure Tracking	13.80							13.80	1.73
Education	4	0.40		1.05	0.183			5.63	0.70
CSC Committees	0.08	2.60	0.6	3.825				7.11	0.89
PI Projects		4.40		0.45	0.033			4.88	0.61
Community Outreach		1.60		0.2	0.4			2.2	0.28
TJC Survey Prep				1.6		0.13		1.73	0.22
Total	46.88	9	0.6	9.525	0.616	0.13	0.673	67.43	8.44
FTE / Frequency	5.86	1.13	0.08	1.19	0.08	0.02	0.08	8.43	

*includes weekend coverage



The Village: Projects in Motion







UTHealth The University of Texas Kealth Science Center at Neuron Medical School The Village: Pre CSC







 Image: With Science Center at Houses
 McGovern Medical School
 McGovern Medical School









Thank You



The University of Texas Health Science Center at Houston McGovern Medical School

MEMORIAL HERMANN Texas Medical Center